



ABOUT The Heat and Warmth Fund



Mission Statement

THAW is a leading provider of utility assistance for Michigan residents in need. We collaborate with our partners to deliver services that support longterm energy solutions.

The Heat And Warmth Fund, THAW, is an independent non-profit (501(c)(3) agency that provides low-income individuals and families in Michigan with emergency energy assistance.

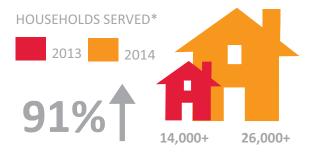
Heat and electricity are essential and basic human needs during a Michigan winter. THAW was established in 1985 in order to improve the quality of life in Michigan and prevent human suffering by helping low-income families who were falling through the ever-widening cracks of existing social service programs. Now, more than 28 years later, the number of Michigan households facing huge energy burdens is staggering.

Since its inception, THAW has distributed more than \$145 million in assistance to more than 200,000 Michigan households.

Recipients of THAW assistance include the elderly, unemployed, underemployed and disabled individuals who found themselves in an energy crisis. More than 70% of the households we assist have a child or senior in the home; these populations are especially vulnerable to the cold. THAW programs are open to eligible Michigan residents.

Additional information about THAW can be found at www.thawfund.org

QUICK FACTS





Over **30,000** children and **5,000** seniors lived in households that received energy assistance last year.



Last winter, calls to THAW's assistance hotline increased by





80% of the customers who received THAW assistance last year were first time assistance seekers.



On average, limited-income households spend **one-third** of their monthly income paying for energy.**



Neighbors Helping Neighbors In Need

thawfund.org

1.800.866.THAW

THE HEAT AND WARMTH FUND Leadership & Governance

EXECUTIVE COMMITEE

PRESIDENT Mark Stiers
DTE Energy

VICE PRESIDENT Terry Oprea Mort Crim Communications, Inc.

TREASURER Tom O'Masta Consumers Energy

SECRETARY

Bertram Marks

Litigation Associates

Trial Law Firm

MEMBER AT LARGE Jerry Carlson Microsoft

HONORARY FOUNDING MEMBERS

Frank W. Culver
Jack Schwab
Community Volunteer
Geneva Williams
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BOARD OF DIRECTORS

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Carl Bentley Strategic Staffing Solutions

David Ellis AABE

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Susan Foley University of Michigan Health System

Daniel Forsyth
SEMCO Energy

Michelle Lemerond Comerica Bank

Mark Lichtman ZenaComp Incorporated

Kirk Mayes Brightmoor Alliance

Doug Detterman *Consumers Energy*

From the THAW Board President

Dear THAW Friends and Supporters,

This past year was an extraordinary year for The Heat and Warmth Fund (THAW). We assisted twice the households as the year prior; we were able to offer our customers new assistance options and we built capacity to better serve those in need.

A significant increase in our state grant, a first-time gift from DTE Energy shareholders, and a spike in public support enabled us to assist a record number of households during one of the coldest winters in Michigan history.

The record setting temperatures that gripped our state resulted in a significant increase in calls to our assistance line, with many seeking help for the first time. To streamline the delivery of assistance to those in need, THAW partnered with DHS and established a presence in schools in some of Michigan's most distressed communities. THAW also collaborated with DTE Energy, Consumers Energy and SEMCO Energy to educate and enroll income eligible customers into utility affordable payment plans.

In addition to stabilizing the energy needs of a record number of families THAW launched a, Consumers Energy funded, proof of concept pilot to learn more about the capacity of limited income customers to impact their energy bill. The findings will influence development of sustainable, long-term options for customers.

THAW will continue to collaborate with our utility partners, the state of Michigan and our agency partners to build on the success of FY14. Our plan is develop options that will not only resolve an immediate energy crisis but lead to long-term energy security for limited income families. Thank you for supporting our mission as we continue to build capacity and develop programs to better serve vulnerable Michigan residents.

Mark Stiers
President,
THAW Board of Directors

Message From the Treasurer

The twelve months ended on June 30, 2014 was a record year for The Heat and Warmth Fund. THAW's revenue increase was anchored by an unprecedented \$15.5 million MEAP grant awarded by the Michigan Public Service Commission (MPSC) in October. Other significant revenue support came from DTE Energy with a \$5 million shareholder gift and from Consumers Energy with a \$1.5 million corporate gift.

The revenue increase enabled THAW to distribute \$25.9 million in energy assistance to Michigan residents in need.

The Finance Committee provides fiscal governance to ensure compliance and adequacy of controls. In addition, an independent auditor performs quarterly reviews of the financial statements as well as a complete annual audit. THAW is implementing internal accounting required to support the fulfillment of THAW's mission in an efficient and effective manner.

Tom O'Masta Treasurer, THAW Board of Directors



Neighbors Helping Neighbors In Need

THAW Highlights



MEAP Grant Award

THAW was awarded the largest MEAP grant award in the history of our organization: \$15.5 million. This funding allowed THAW to serve 91% more households in need than the previous heating season. A portion of this grant was invested in innovative programs and THAW customer solutions.



Thank You Consumers Energy

Consumers Energy provided \$1.5m in innovation funding to THAW to invest in a pilot program to help customers learn how to reduce their energy consumption.

In response to the frigid winter weather, Consumers Energy donated an additional \$500k in energy assistance for THAW to help more families in need.



Affordable Payment Programs

THAW educated and enrolled customers in affordable payment programs in partnership with DTE Energy, Consumers Energy, and SEMCO Gas, respectively. The programs were aimed to provide ongoing case management to customers on a monthly basis, and establish an affordable payment schedule. THAW developed it's first call center and first downloadable online application.



THAW recieved a \$5 million gift from DTE Energy to assist those facing an energy crisis. The brutal winter weather caused an extreme spike in households needing assistance, and with the help of our partners at DTE Energy, we were able to reach out to more families in need and provide warmth and safety.



Winter Survival Radiothon for Warmth

The WWJ 950 Newsradio Winter Survival Radiothon for THAW raised over \$1 million. THAW saw an increased interest in this nique event with other partners including DTE Energy, American Coney Island, and American Jewelry and Loan hosting their own fundraising events to benefit THAW and reinforce Radiothon promotions and partnerships.

Pathways to Potential

THAW partnered with the Department of Human Services to deliver energy assistance in local schools thru the Pathways to Potential initiative. By meeting the customer where they are, we were able to process households in a safe and familiar location. THAW staffed these schools with intake specialists who worked along side DHS success coaches.

2013 - 2014 Financial Snapshot

Evnoncos	2014	2013
Expenses Program Services Management & General Fundraising Total Expenses	28,782,728 916,353 957,895 30,656,976	17,573,772 647,161 867,408 19,088,341
Support Public and Corporate Support Utility and Fuel Company Cash Support Foundations and Grants Faith-Based and St. Vincent de Paul Interest and Misc. Income Total Cash Support	9,226,512 500,000 19,984,487 2,124,224 741,581 32,576,804	5,338,376 2,208,906 8,112,886 1,379,500 146,731 17,186,399
In-Kind (donated) Support Utility Match or Bill Credits Total Non-Cash Support Grand Total	60,943 60,943 32,637,747	63,268 1,406,283 1,469,551 18,655,950
Program Services Expenses Total Functional Expenses Program Ratio	28,782,728 30,656,976 94%	17,573,772 19,088,341 92%

Revenue & Expenses THE HEAT AND WARMTH FUND STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2013 WITH COMPARATIVE TOTALS FOR 2012

Revenue & Support	2014	2013
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Grants	19,655,427	7,662,317
Public/Corporate Support	9,226,512	5,338,376
Foundations	329,060	450,569
Utility Support and Match	500,000	2,208,906
Interest	2,388	2,381
Faith Based/St. Vincent de Paul	2,124,224	1,379,500
Miscellaneous	739,193	144,350
Total Revenue/Support	32,576,804	17,186,399
Expenses		
Direct Assistance	25,945,521	15,598,040
Salaries & Benefits	1,577,711	1,452,583
Office Expenses	99,085	110,829
Contractual Expenses	1,868,375	1,100,527
Applicant Screening/Referral	215,131	194,083
Travel & Meetings	188,435	108,834
Promotion & Advertising	147,220	110,138
Bad Debt Expense	24,820	8,447
Equipment: Purch./Repair/Maint.	145,956	44,593
Web Based System	25,̈788	52,416
Maintenance [*]	414,529	302,674
Depreciation	4,405	5,177
Total Expenditures	30,656,976	19,088,341

Assets & Liabilities FINANCIAL POSITION FOR THE YEAR ENDED JUNE 30, 2013 WITH COMPARATIVE TOTALS FOR 2013

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Assets	2014	2013
Current Assets:		
Cash Equivalents	10,276,599	8,249,618
Pledges Receivable	43,296	30,184
Prepaid Expenses Grants Receivable		100,252 8,045
Total Current Assets	10,409,290	8,388,099
At cost, less accumulated depreciation of		
\$557,351 in 2014 and \$552,945 in 2013.	1,691	6,097
Total Assets	10,410,981	8,394,196
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Liabilities and Net Assets		
Current Liabilities:		
Accounts Payable	91,356	36,769
_ Accrued Liabilties	131,778	150,351
Total Current Liabilities	223,134	187,120
Net Assets:		
Temporarily Restricted	2,978,338	2,482,625
Unrestricted	7,209,509	5,724,451
Total Net Assets	10,187,847	8,207,076
Total Liabilities & Net Assets	10,410,981	8,394,196
Total Liabilities & IVEL Assets	10,410,301	0,334 ,130

FOUNDATION SUPPORT

Anderson Foundation

Ann Arbor Area Community Foundation

Bank Of America Charitable Foundation

Bellaimey Family Foundation

Carl and Irene Morath Foundation

Community Foundation for Southeastern Michigan

The Dave and Martha Swift Charitable Foundation

Dayton Foundation Depository, Inc.

Dolores & Paul Lavins Foundation

E-B Foundation

Erb Family Foundation

Federal Screw Works Foundation, Inc.

Ford Motor Company Fund

The Harvey Hubbell Foundation

James and Lynelle Holden Fund

The Janes Family Foundation

Jimmy Devellano Foundation, Inc.

The John C. Hendry Foundation

JP Morgan Chase Foundation

JPG Foundation

Klein Family Foundation, Inc.

The Kroger Company Foundation

Liebler Family Foundation

Mandell L. and Madeleine H. Berman Foundation

Marion & Robert Wyatt Foundation

Max M. & Marjorie S. Fisher Foundation, Inc.

Maxine and Stuart Frankel Foundation

The MGive Foundation, Inc.

Mid Michigan Community Foundation

National Christian Foundation

PNC Foundation

Raymond James Charitable Endowment Fund

Renaissance Charitable Foundation

Robert & Marjorie Alpern Foundation

Rose Community Foundation

Schneider Electric North America Foundaton

Skillman Foundation

The Nusbaum Family Foundation

Thomas & Carol Cracchiolo Foundation

TLC Foundation

The W.J. Lillian Kemler Foundation

William H. Pettibone Foundation, Inc.

CORPORATE SUPPORT

\$1,000,000+

Consumers Energy DTE Energy DTE Gas

\$50,000+

NextEra Energy Resources LLC

\$1,000 - \$9,999

AAA Michigan ABB Inc.

Alta Equipment Company American 1 Credit Union American Coney Island American Jewelry and Loan

Art Van Furniture AT&T Services, Inc. Atwell, LLC Bartech Group, Inc.

Best Bank/Guarantee Bank
Big Turtle Wind Farm, LLC
Bigard & Huggard Drilling, Inc.

Blue Cross Blue Shield of Michigan and Blue Care Network

BP Canada Energy Marketing Group Bridge Global Capital Group Brighton Chrysler Dodge-Jeep, Inc. Burns & McDonnell Engineering, Co. Carbon Free Consulting, LLC Cass Lock Contracting & Services

Catching Fireflies
CDA Engineering Inc.
Charity Motors

Cisco

Citizens Gas Fuel Company Corby Energy Services, Inc.

Corporate Eagle Management Services, Inc.

Davey Resource Group Delta Dental Doeren Mayhew Domino's Pizza

Dziurman Dzign Inc. Eagle Excavation, Inc.

Environmental Consutling & Technology, Inc.

Experian

Family Heating, Cooling and Electrical, Inc.

Ferndale Electric Company

Flagstar Bank
GE Power & Water
George Johnson & Cor

George Johnson & Company

Gordon Chevrolet

Great Dane Heating & Air Conditioning Guardian Plumbing & Heating, Inc.

Hainer & Berman PC

HAP

Harris & Harris, LTD
HDS Power Solutions
Henry Ford Health System
Holland Engineering, Inc.
Home Service Corporation

Hoover Parking

The Hydraker - Wheatlake Company

Ilitch Holdings, Inc. Invenergy, LLC J. Ranck Electric, Inc.

\$10,000 - \$49,999

The Active Network, Inc. Barton Malow Company

Comerica Bank

Community Financial Credit Union Diversified Minority Services, Inc.

Fifth Third Bank ITC Holdings Corp. Kappen Tree Service, LLC

SEMCO Energy

Strategic Staffing Solutions, Inc.

Verizon

J.J. Barney Construction, Inc.

JP Morgan Chase Just Energy (US) Corp. KEMA Services, Inc.

Lambert, Edwards & Associates, Inc.

Lean Learning Center, Inc. Les Project Holdings, LLC Lewis & Munday, P.C. M.J. Electric, LLC

Mahar Tool Supply Co., Inc.
Marine Pollution Control
Market Strategies
Marketing Links, Inc.
Masco Corporation
Metro Wire & Cable
Michigan Design Center
Miller Pipeline Corporation

Miller, Canfield, Paddock & Stone, PLC Mitsubishi Electric Power Products, Inc.

Morris Painting, Inc. Motor City Electric MYR Group, Inc.

National Fleet Services, LLC NCO Financial Systems, Inc. Nova Consultants, Inc.

NSI Consulting & Development, Inc.

Oppenheimer & Co. Inc. Oscar W. Larson Company

Panhandle Eastern Pipeline Company

Power Line Supply

PricewaterhouseCoopers L.L.P PVS-Nolwood Chemicals, Inc.

Quicken Loans

R.L. Coolsaet Construction Co.

re:group inc.
Roy Smith Company
Schaller Corporation
Schupan & Sons
SCSR, Inc.
Seel. LLC

Sharer Design Group, LLC

Shuman Chrysler, Dodge, Jeep, Ram Dealership

Speedway LLC

St. John Providence Health System Telecom Pioneers - Michigan Chapter 10

Total Foundations, LLC

Toyota Motor North America, Inc. TransCanada PipeLine USA Ltd. Tubby's Sub Shop Advertising Co. URS Energy & Construction, Inc. Utility Lines Construction Services, Inc.

Vector Pipeline, L.P.

Venture Technology Groups, Inc Wind Energy Partners, LLC

ZenaComp

607 Shelby, Suite 400 Detroit, MI 48226

PHONE:

313.226.9465

FAX:

313.963.2777

www.thawfund.org